



What about the customers... can we afford giving them more

problems in their daily life?











#### Fortum Corporation

- Leading power company in Nordics with Generation, Distribution and Sales of electricity and heat
- Division in Russia and investing in India Solar PV

### Fortum Key figures 2013

Sales EUR 6.1 bn

Operating profit EUR 1.7 bn

Capital Empl. EUR 19.8 bn

Personnel 10,200



#### Charge & Drive

- Derived from Fortum's EV experiences since the 90-ties with the Charge & Drive platform operational since 2011
- Full service Charging Operator with turn-key installations, customer operations and payment solutions
- The Charge & Drive platform is operating charging stations in three countries as a Service Provider also for other Utilities

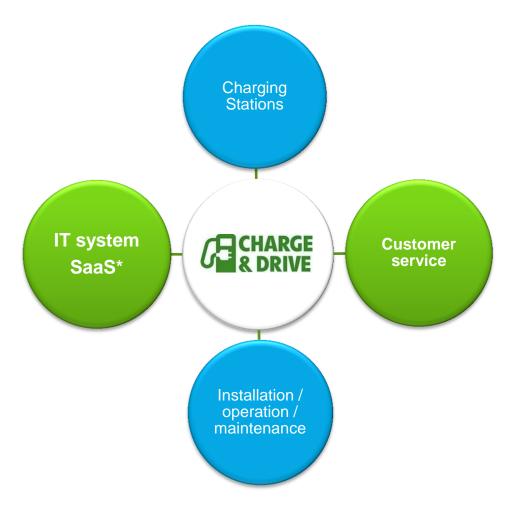




# The Charge & Drive platform offers 360 solution with our core in the IT system and orchestration of operations







Next generation energy company



## Our own Rapid Charging network connects the four Nordic capitals

 60 own rapid chargers in Norway, Sweden and Finland makes up the largest network in the Nordics



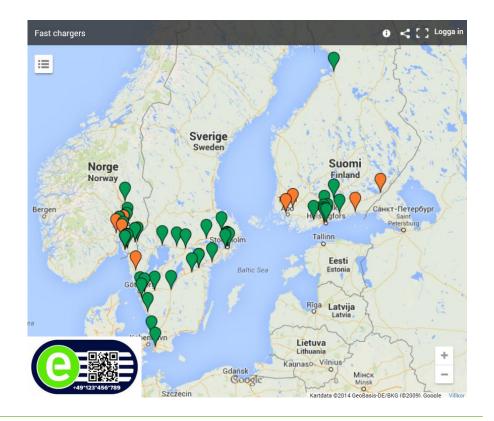








- Operating additional 15 rapid chargers with surveillance, 24/7 customer service and payment solutions for clients
- Locate stations and their status at map.chargedrive.se
- Cooperation with Hubject for eRoaming services is ongoing to be fully implemented by end of this year







### Fortum Charge & Drive recently entered two new cooperations to taking us to approximately 650 connected chargers in 9 months





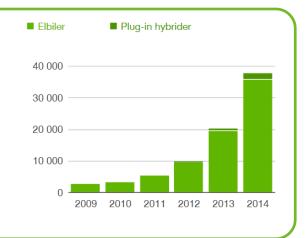
 Installation and operations of 150 - 450 smart chargers at shopping malls, restaurants etc.



 Operations of 50 rapid chargers 50kW at Kiwi's grocery chains across Norway



- Norway is the world leading market of EVs per capita
- YTD September 2014 37.000 EVs
- Q1-Q2 2014 15% of new car sales where EVs





## Immature products have caused severe amount of work to still keep EV drivers happy

- Tedious work to detect and isolate the actual problem
  - Customer
  - Components and transients
  - Communication car charger
  - Software in charger
  - Modem

 Very often these fault requires field service both to detect the actual problem and often also to remedy the fault

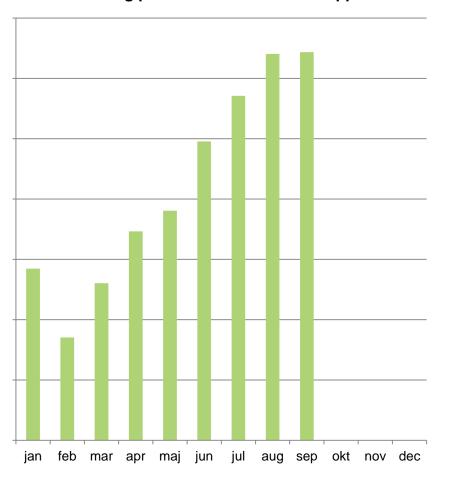




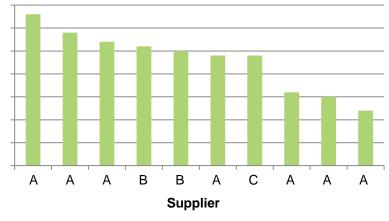


### First line support is driven by the number of cars using rapid chargers in the market

#### Nbr incoming phone calls to first line support



Top 10 chargers by supplier A-D

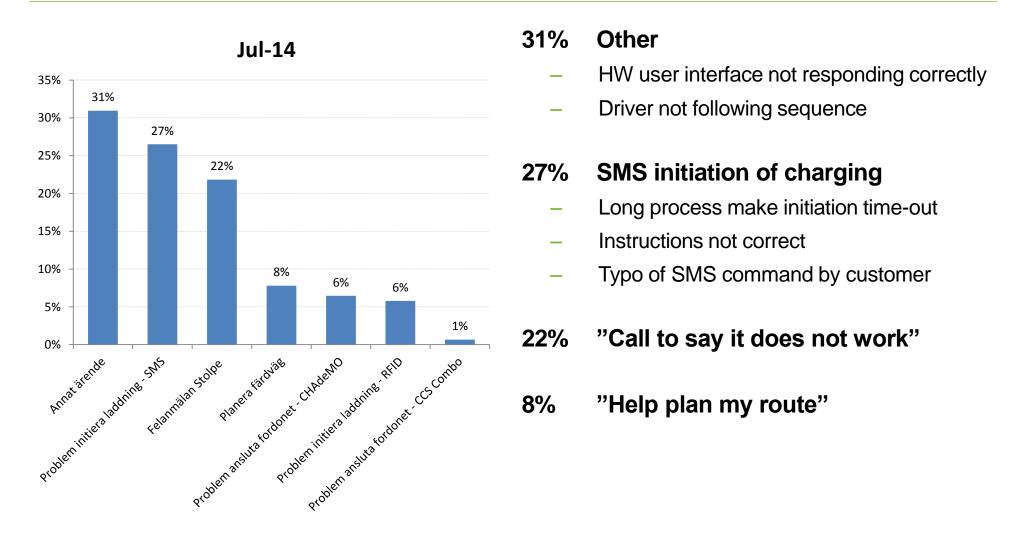


- A McDonalds Berger
  A McDonalds Alnabru
  A McDonalds Vestby
  B Sandvika
- 5. B Fortum Fredrikstad Apenes P-hus6. A McDonalds Gardermoen
- 7. C McDonalds Gardermoel
- 8. A McDonalds Nygårdskrysset
- 9. A McDonalds Liertoppen
- 10. A Sandvika

Supplier D is not in top 10



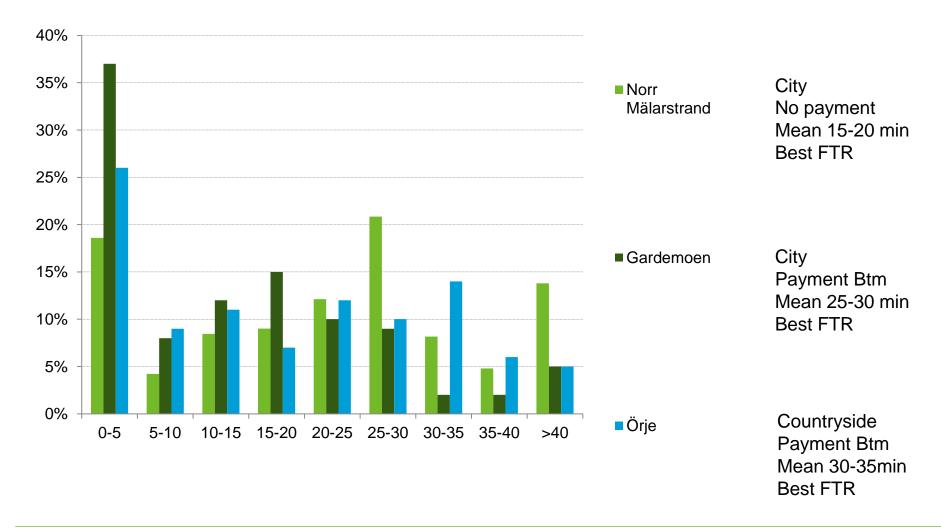
## Major improvement potential in the customer interface and communication – we all need to improve







# By-the-Minute payment gives right incentive and our customers likes this, but First-time-Right must improve







### Most output for the investment going forward?



#### Important questions to ask

- Systems point of view what is the ratio of destination charging (3-22 kW) vs rapid chargers?
- As battery size grows, will 50 kW be enough?
- As car volume increase and battery capacity grows, how to make this at reasonable cost?



### Summary – increase reliability and user experience

#### Key for the rapid charging

 Quality of equipment and software need to improve to get acceptance and mass-adoption



#### Otherwise...

- ... early majority of customers will be hesitant to EVs
- ... income for charge point operators will not bear the cost of CAPEX and O&M

### Thank you!

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